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NRO review(s) completed.

MEMORANDUM FOR THE SECRETARY OF DEFENSE

SUBJECT: Suggested Changes in Proposed Directive Relating to the
National Reconnaissance Organization

1. To avoid further erosion of CIA's capacity to contribute
to the national interest in the field of satellite photographic reconnaissance,
it is recommended that the Presidential Directive as proposed by the
President's Foreign Intelligence Advisory Board contain the following
(proposed new matter underscored; proposed deletions in brackets):

1. Definition of the National Reconnaissance

Program The Secretary of Defense and the Director of

Central Intelligence shall be responsible for the development

of a national reconnaissance program as a single program

national in character, and responsive to the requirements of

the United States Intelligence Board for the development,

management, control and operation of all projects, both

current and long range, for the collection of intelligence,

mapping and geodetic information through overflights (excluding

normal peripheral reconnaissance operations). The Secretary

of Defense and the Director, Central Intelligence in developing

the program shall indicate the departments and agencies

responsible for specific activities and shall review the program

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from time to time in the interest of insuring its proper execution.

a. INRO as coordinator

2. Designation of the Secretary of Defense as Executive Agent for the agreed National Reconnaissance Program having primary responsibility and authority for:

a. The management and conduct of the reconnaissance activities ^{in the DO} involved in the agreed program.

b. The tasking of personnel, facilities, and other resources of the Department of Defense.

the Central Intelligence Agency, and other agencies as required to carry out that responsibility.

c. Levying requirements on the Central Intelligence Agency and other agencies of the government as required to carry out the agreed program.

3. Establishment within the Department of Defense of a National Reconnaissance Office ^{*to be headed by a Director*} to function as a separate

responsibility to ^{*SECRET*} operating agency of the Department of Defense, and to be headed

by a Director responsible solely to the Secretary of Defense ^{*and the Dept.*}

for discharging the Secretary's responsibility as Executive

Agent for the National Reconnaissance Program.

4. Assignment to the Director of Central

Intelligence, as Chairman of the United States Intelligence Board, of the function of ^{directing} [sharpening and expediting] the efforts of the United States Intelligence Board with respect to: (a) the establishment of realistic intelligence collection requirements to guide the national reconnaissance effort in the scheduling and targeting of satellite and aircraft reconnaissance missions; (b) ensuring prompt processing, analysis and reporting to appropriate users of the photographic and signals intelligence obtained from the national reconnaissance effort; and (c) the fullest utilization of such intelligence in the preparation of national intelligence estimates.

5. Direction that there be a coordinated, comprehensive budget for all elements of the National Reconnaissance Program, reviewed and agreed by the Secretary of Defense and the Director of Central Intelligence and that there be established fiscal control and accounting procedures to assure appropriate utilization of funds by the agencies concerned in support of the Program. (We suggest that the Secretary of Defense, the Director of Central Intelligence and the Director of the Budget jointly review this matter with a view to achieving the best formula for the accomplishment of these objectives.)

6. Direction to the Director of the National Reconnaissance Office, to the heads of the Department of Defense, the Central Intelligence Agency and other agencies concerned, that full utilization be made of the resources of each of those agencies as required for the conduct of research and development projects, looking to the development of new and improved aircraft and satellite reconnaissance vehicles, photographic and other sensors, and advanced methods for improved processing and exploitation of the intelligence obtained therefrom, within the ~~general~~ requirements established by the intelligence needs as determined by the United States Intelligence Board.

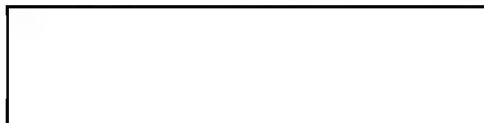
7. Assignment to the Central Intelligence Agency of the responsibility for providing the ~~Executive Agent~~ with security policy guidance required for the maintenance of a uniform system of security procedures for the National Reconnaissance Program.

8. In lieu of the monitor and review functions provided for in the present National Reconnaissance Program Agreement, periodic reporting by the Executive Agent for the

Program to the President's Special Assistant for National Security Affairs, and the President's Foreign Intelligence Advisory Board, concerning all aspects of the Program, including organization, management, funding, programming, security, advance planning, research and development, production, and operations. 7

Substitute: The Secretary of Defense and the Director of Central Intelligence shall in the execution of their respective responsibilities deputize assistants to act for them in matters concerning the management of the National Reconnaissance Program. However, no such action by the Secretary of Defense or the Director of Central Intelligence shall relieve them of their respective responsibility under the arrangement. The Secretary of Defense and the Director of Central Intelligence, or their representative, [deputy or assistant], and the Director/NRO shall from time to time report to the President's Special Assistant for National Security Affairs (and the 303 Committee) and the President's Foreign Intelligence Advisory Board.

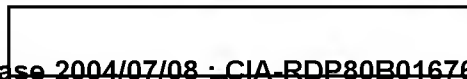
1. Authorization to the Director of the National Reconnaissance Office to establish a Scientific Advisory Board, to include experts in the fields of science and technology from



outside the Government, to provide the Director with technical advice and guidance relating to the achievement of national reconnaissance objectives. Nothing contained herein shall prohibit the establishment of advisory panels or boards to provide some guidance relating to the achievement of reconnaissance objectives by any department or agency responsible in this field.

2. With respect to further recommendations of the President's Board, I question Item 2, Page 10, the continued designation of the Under Secretary of the Air Force as Director/NRO. In my judgment the dual role has been a source of many troubles. The NRO is obviously torn, wittingly or unwittingly, between known and stated Air Force objectives to become the "single instrument" in the reconnaissance field and his responsibility to the Secretary of Defense to manage the NRO in accordance with the Secretary of Defense's desires. Therefore, it would be preferable if the D/NRO were associated ^{with} directly with the Office of the Secretary of Defense. This is an internal problem within the DoD.

3. Item 5 of the further recommendations of the President's Board should be amended to read: Assignment to the Department of Defense (Air Force) of the responsibility for the management, over-all



systems engineering, procurement and operation of all satellite reconnaissance systems developed within the Air Force, and assignment to the Central Intelligence Agency responsibility for research and development and procurement of the payloads of systems assigned to it under the NRP with responsibility for launching and recovery operations and related engineering for such CIA systems to be assigned to the Air Force.

4. Item 6 of the further recommendations should be amended to provide for use of the Configuration Control Board as an advisory rather than a decision-making entity.

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Director of Central Intelligence

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Approved For Release 2004/07/08 : CIA-RDP80B01676R001400040043-8

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